A Systematic Approach to Troubleshooting

All machinery, no matter how well made, will from time to time need to be repaired. Downtime can be very expensive, not only the cost of the repair but also the cost of lost production. Some technicians use the shotgun approach to troubleshooting. This is where the technician replaces components until they finally replace the faulty one and the machine is running again. This approach usually results in greater down time and replacing multiple components unnecessarily.

To expertly troubleshoot electrical, pneumatic or mechanical problems the technician must solve the problem by replacing only the defective components and do it in the least amount of time. One of the most important factors in doing this is using the correct approach. An expert troubleshooter uses a system or approach that allows them to logically and systematically analyze a system and determine exactly what is wrong.

The approach described here is a logical, systematic approach called the 5 Step Troubleshooting Approach. It is a proven process that is highly effective and reliable in helping to solve problems with industrial equipment.

This approach differs from other troubleshooting procedures in that it does not tell you step by step how to troubleshoot a particular problem. It is more of a thinking process that is used to analyze a machine’s behavior and determine what component or components are responsible for the faulty operation. This approach is general in nature allowing it to be used on any type of system problem.

In fact, the principles covered in this approach can be applied to many other types of problem solving scenarios, not just machinery.

The 5 Step Troubleshooting Approach consists of the following:

- Preparation
- Step 1 Observation
- Step 2 Define Problem Area
- Step 3 Identify Possible Causes
- Step 4 Determine Most Probable Cause
- Step 5 Test and Repair
- Follow-up

Let’s take a look at these in more detail.
Preparation

Before you begin to troubleshoot any piece of equipment, you must be familiar with your organization’s safety rules and procedures for working on electrical equipment. These rules and procedures govern the methods you can use to troubleshoot equipment (including your lockout/tag out procedures, testing procedures etc.) and must be followed while troubleshooting.

Next, you need to gather information regarding the equipment and the problem. Be sure you understand how the equipment is designed to operate. It is much easier to analyze faulty operation when you know how it should operate. Operation or equipment manuals and drawings are great sources of information and are helpful to have available. If there are equipment history records, you should review them to see if there are any recurring problems. You should also have on-hand any documentation describing the problem. (i.e., a work order, trouble report, or even your notes taken from a discussion with an operator.)

Step 1 – Observe

Most problems provide obvious clues as to their cause. Through careful observation and a little bit of reasoning, most problems can be identified as to the actual component with very little testing. When observing malfunctioning equipment, look for visual signs of mechanical damage such as indications of impact, chafed wires, and loose components, parts lying in the bottom of the electrical cabinet or on the floor. Look for signs of overheating, especially on wiring, relay coils, and printed circuit boards.

Don't forget to use your other senses when inspecting equipment. The smell of burnt insulation is something you won't miss. Listening to the sound of the equipment operating may give you a clue to where the problem is located. Checking the temperature of components can also help find problems but be careful while doing this, some components may move unexpectedly or be hot enough to burn you.

Pay particular attention to areas that were identified either by past history or by the person that reported the problem. A note of caution here! Do not let these mislead you, past problems are just that – past problems, they are not necessarily the problem you are looking for now. Also, do not take reported problems as fact; always check for yourself if possible. The person reporting the problem may not have described it properly or may have made their own incorrect assumptions.

When faced with equipment which is not functioning properly you should:

- Be sure you understand how the equipment is designed to operate. It makes it much easier to analyze faulty operation when you know how it should operate;
• Note the condition of the equipment as found. You should look at the state of the relays (energized or not), which lamps are lit, which auxiliary equipment is energized or running etc. This is the best time to give the equipment a thorough inspection (using all your senses). Look for signs of mechanical damage, overheating, unusual sounds, smells etc.;

• Test the operation of the equipment including all of its features. Make note of any feature that is not operating properly. Make sure you observe these operations very carefully. This can give you a lot of valuable information regarding all parts of the equipment.

**Step 2 – Define Problem Area**

It is at this stage that you apply logic and reasoning to your observations to determine the problem area of the malfunctioning equipment. Often times when equipment malfunctions, certain parts of the equipment will work properly while others not.

The key is to use your observations (from step 1) to rule out parts of the equipment or circuitry that are operating properly and not contributing to the cause of the malfunction. You should continue to do this until you are left with only the part(s) that if faulty, could cause the symptoms that the equipment is experiencing.

To help you define the problem area you should have a parts manual and schematic diagrams in addition to your noted observations.

Starting with the whole machine as the problem area, take each noted observation and ask yourself "what does this tell me about the machine’s operation?" If an observation indicates that a section of the machine appears to be operating properly, you can then eliminate it from the problem area. As you eliminate each part of the machine from the problem area, make sure to identify them in your notes. This will help you keep track of all your information.

**Step 3 – Identify Possible Causes**

Once the problem area(s) have been defined, it is necessary to identify all the possible causes of the malfunction. This typically involves every component in the problem area(s).

It is necessary to list (actually write down) every fault which could cause the problem no matter how remote the possibility of it occurring. Use your initial observations to help you do this. During the next step you will eliminate those which are not likely to happen.
Step 4 – Determine Most Probable Cause

Once the list of possible causes has been made, it is then necessary to prioritize each item as to the probability of it being the cause of the malfunction. The following are some rules of thumb when prioritizing possible causes.

Although it could be possible for two components to fail at the same time, it is not very likely. Start by looking for one faulty component as the culprit.

The following list shows the order in which you should check components based on the probability of them being defective:

- First look for components which burn out or have a tendency to wear out, i.e. mechanical switches, fuses, relay contacts, or light bulbs. (Remember, that in the case of fuses, they burn out for a reason. You should find out why before replacing them.)
- The next most likely causes of failure are coils, motors, transformers and other devices with windings. These usually generate heat and, with time, can malfunction.
- Connections should be your third choice, especially screw type or bolted type. Over time these can loosen and cause a high resistance. In some cases this resistance will cause overheating and eventually will burn open. Connections on equipment that is subject to vibration are especially prone to coming loose.
- Finally, what you should look for is defective wiring. Pay particular attention to areas where the wire insulation could be damaged causing short circuits. Don't rule out incorrect wiring, especially on a piece of equipment you are not very familiar with.

Step 5 – Test and Repair

Testing industrial equipment can be hazardous. The electrical energy contained in many circuits can be enough to injure or kill. Make sure you follow all your companies' safety precautions, rules and procedures while troubleshooting.

Once you have determined the most probable cause, you must either prove it to be the problem or rule it out. This can sometimes be done by careful inspection however, in many cases the fault will be such that you cannot identify the problem component by observation and analysis alone. In these circumstances, test instruments can be used to help narrow the problem area and identify the problem component.

There are many types of test instruments used for troubleshooting. Some are specialized instruments designed to measure various behaviors of specific equipment,
while others like the multi-meter are more general in nature and can be used on most electrical equipment. A typical multi-meter can measure AC and DC Voltages, Resistance, and Current.

A very important rule when taking meter readings is to predict what the meter will read before taking the reading. Use the circuit schematic to determine what the meter will read if the circuit is operating normally. If the reading is anything other than your predicted value, you know that this part of the circuit is being affected by the fault.

Depending on the machine and type of fault, the problem area as defined by your observations, can include a large area of the machine. This will create a very large list of possible and probable causes. Under such circumstances, you could use a “divide and eliminate” testing approach to eliminate parts of the machine from the problem area. The result of each test provides information to help you reduce the size of the problem area until the defective component is identified.

Once you have determined the cause of the faulty operation of the machine you can proceed to replace the defective component. Be sure all of the power is locked out and you follow all safety procedures before replacing the component. After replacing the component, you must test operate all features of the machine to be sure you have replaced the proper component and that there are no other problems with the machine. It can be very embarrassing to tell the operator that you have repaired the problem only to have him find another problem with the machine just after you leave.

*Please note, Testing is a large topic and this article has only touched on the highlights.*

**Follow up**

Although this is not an official step of the troubleshooting process it nevertheless should be done once the equipment has been repaired and put back in service. You should try to determine the reason for the malfunction.

- Did the component fail due to age?
- Did the environment the equipment operates in cause excessive corrosion?
- Are there wear points that caused the wiring to short out?
- Did it fail due to improper use?
- Is there a design flaw that causes the same component to fail repeatedly?

Through this process further failures can be minimized. Many organizations have their own follow-up documentation and processes. Make sure you check your
organization’s procedures.

Adopting a logical and systematic approach such as the 5 Step Troubleshooting Approach can help you to troubleshoot like an expert!